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Executive Summary

- In Western Europe, the 11 countries total FMCG size is 546 Billion EUR
 - The total trend in Units is growing in most markets except DE & UK
 - Value Growth is +2,1%, which is continued to be driven by higher unit prices* (+1.9%)
- Biggest growth drivers of EUR FMCG growth are:
 - 45% thru Fresh Food
 - 88% of absolute growth thru the big 5 European markets
 - Almost 80% of the growth is driven by Non-Promo Sales
 - Top 10 manufacturers continue to decline in value share
 - Private Label and Other Manufacturers are dominating the growth

Manufacturer HIGHLIGHTS

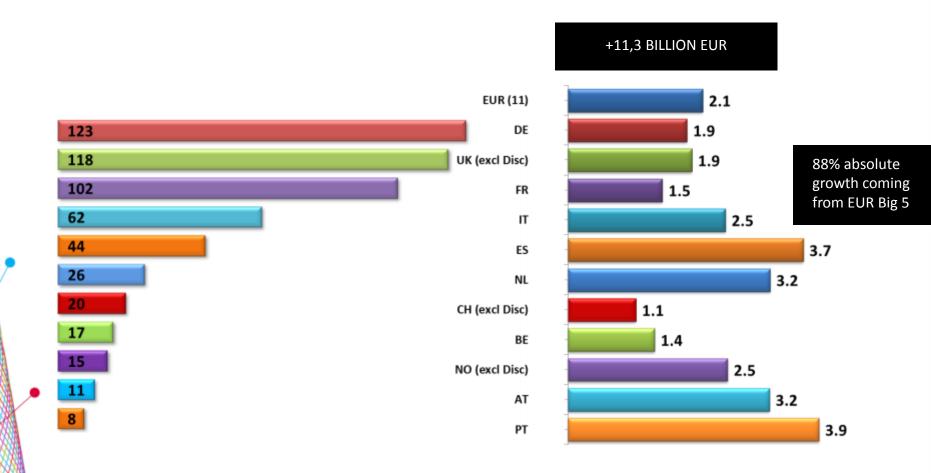
Absolute growth vs YAGO

- 1. Pepsico
- 2. Inbev
- 3. Coca Cola
- 4. Diageo

Ranking Value Share

- 1. Nestlé
- 2. Unilever
- 3. Procter & Gamble
- 4. Coca- Cola

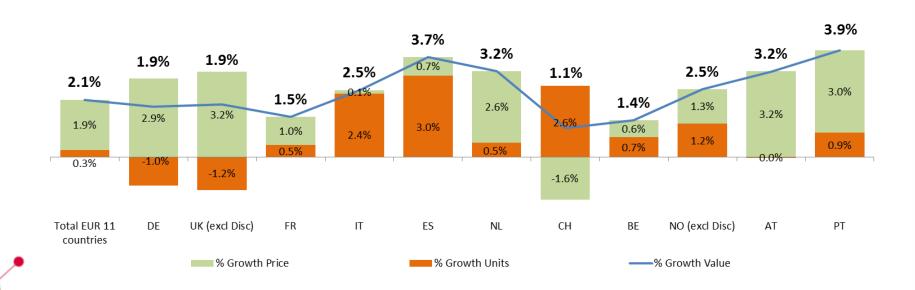
Western European smaller markets growing above average in value (except Belgium)



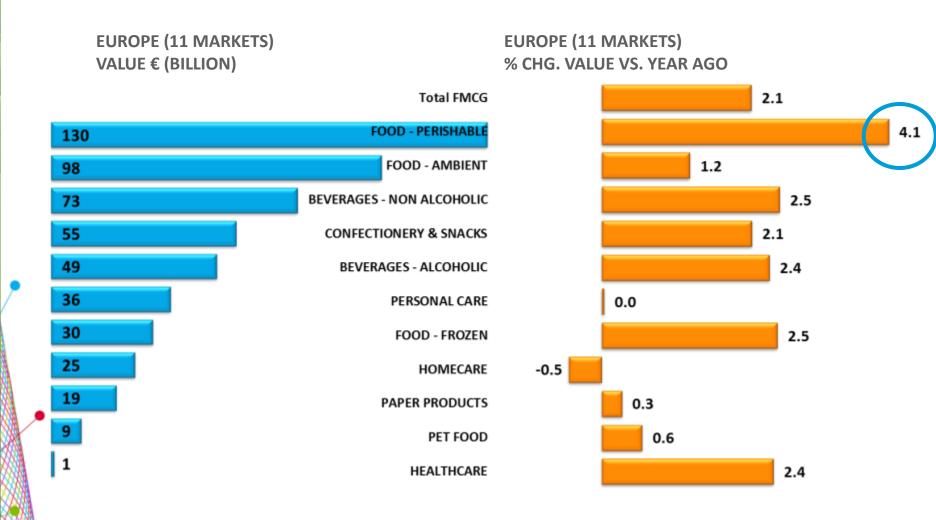
TOTAL EUR MARKET SIZE IS 546 BILLION EURO

... volumes under pressure in the larger markets like Germany and UK, where price is main growth driver

TOTAL FMCG



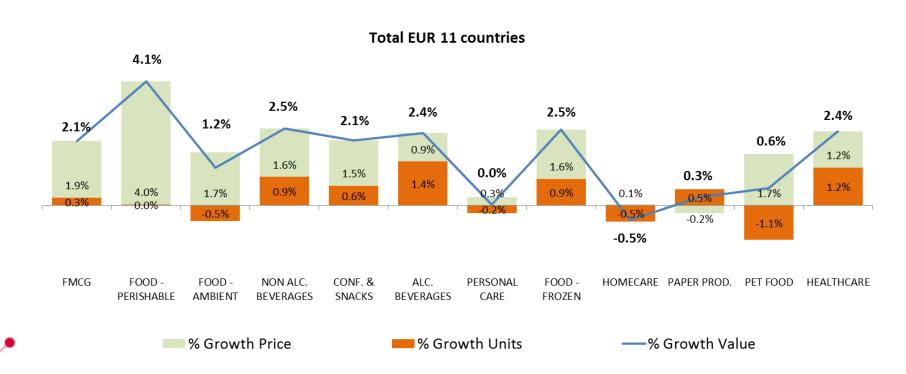
Perishable Food is driving the value growth



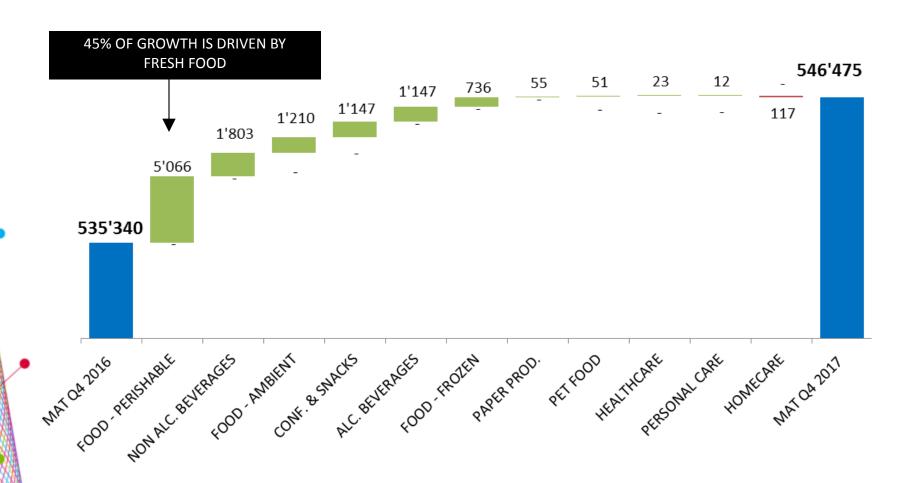
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TOTAL EUR MARKET SIZE IS 546 BILLION EURO

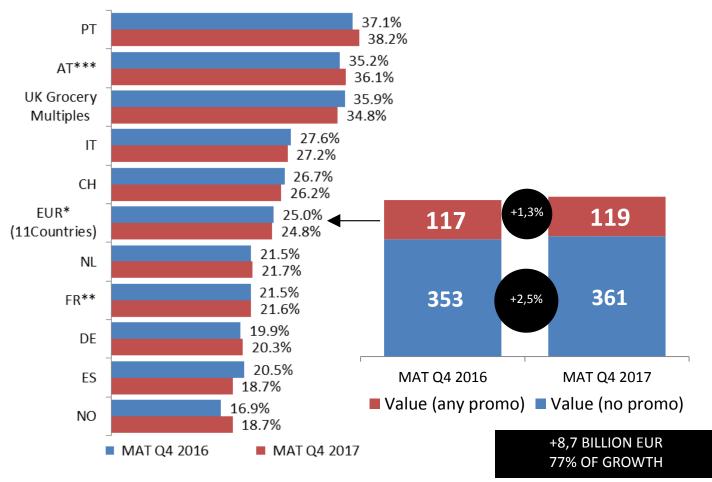
Like Fresh Food, most of the Category Value Growth is driven by price



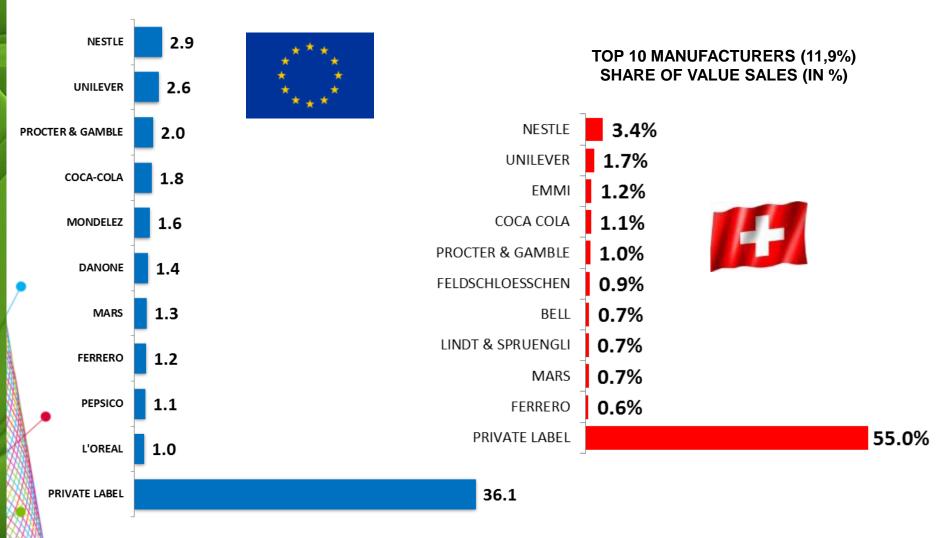
Value growth is happening within all Food Categories and Fresh is king



% Value Sales with Promotion (Any)

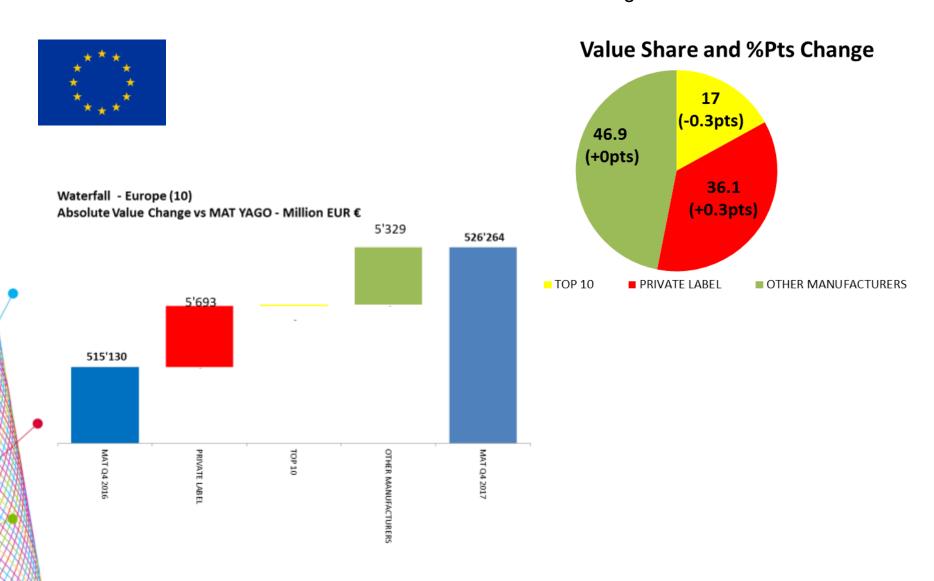


EUR Top 10 represent 17% of FMCG value



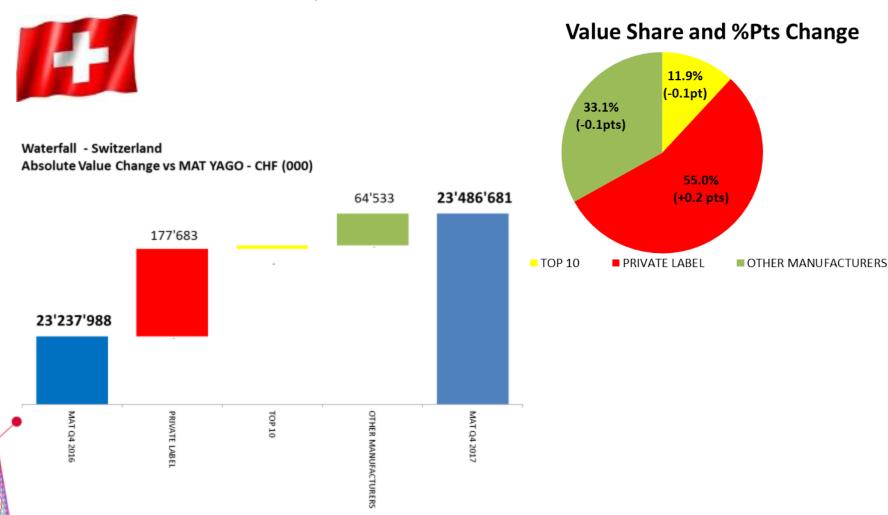
No growth in EUR Top 10

Private Label drive 51% and Other Manufacturers 48% of the growth



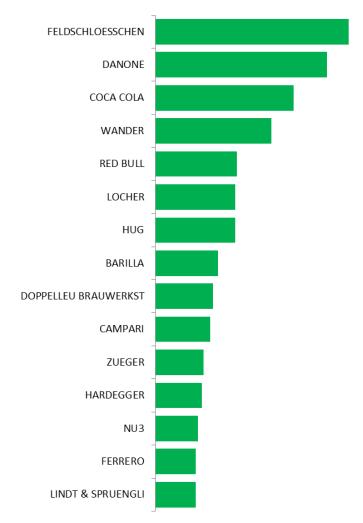
Also no growth in Swiss Top 10

Private Label drive 71% of the growth



WHO IS WINNING?





TOP 5 MANUFACTURERS ABS GROWTH – PRIVATE LABEL IS GROWING IN EVERY MARKET BUT FRANCE



- 1. Private Label
- Pepsico
- 3. Inbev
- 4. Coca-Cola
- 5. Diageo



- Private Label
- Diageo
- 3. Inbev
- Coca-Cola
- 5. Arla Foods

1. Private Label

2. Coca-Cola

3. Pepsico

4. Unilever

5. Inbev



- 1. Nestlé
- Savencia
- 3. Heineken
- Carlsberg
- 5. Lambert Dodard



- 1. Private Label
- Ornua Foods
- 3. L'Oréal
- 4. Coca-Cola
- 5. Mondelez



- 1. Private Label
- 2. Mahou San Mig.
- 3. Pescanova
- 4. Heineken
- 5. JDE



- 1. Private Label
- 2. Heineken
- 3. Nomad Foods
- 4. Ferrero
- 5. San Benedetto



- 1. Private Label
- Coca-Cola
- Spadel
- Savencia
- 5. Vranken Pommery



- 1. Private Label
- 2. Unicer
- 3. Bimbo
- 4. Lactogal
- 5. Nestlé



- 1. Private Label
- 2. Heineken
- Berglandmilch
- Nöm
- 5. Coca-Cola



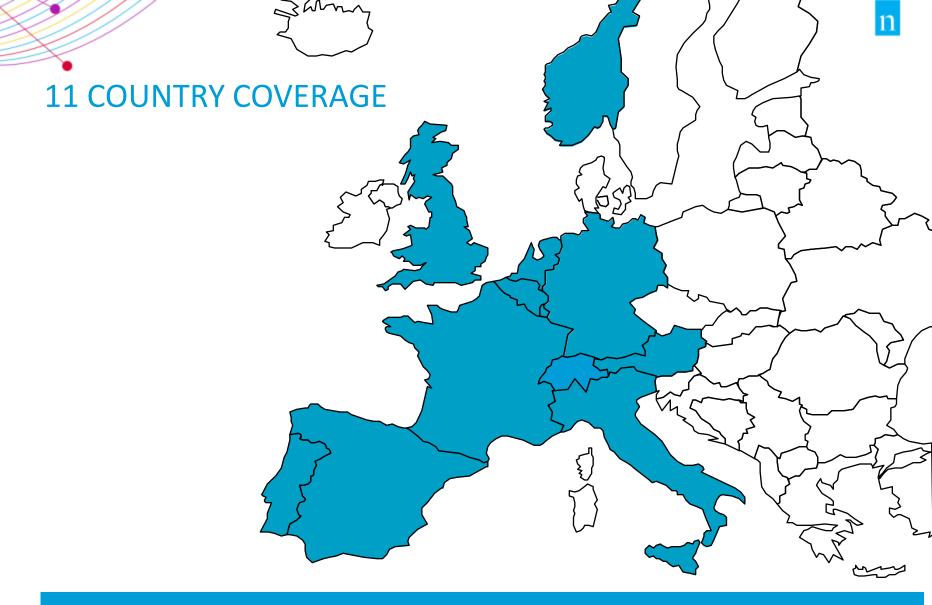
- 1. Private Label
- 2. Carlsberg
- Pepsico
- Campell Soup
- 5. Red Bull



- 1. Private Label
- 2. Feldschloesschen
- Danone
- 4. Coca-Cola
- 5. Wander







UK, FRANCE, GERMANY, ITALY, SPAIN, PORTUGAL, NETHERLANDS, NORWAY, BELGIUM, AUSTRIA, SWITZERLAND

CHANNELS – Total Coverage of locally measured FMCG channels by Nielsen = >95%

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WESTERN EUROPEAN FMCG REPORT – 11 COUNTRIES



TOTAL FMCG COVERAGE AT COUNTRY LEVEL:

	Drug	Discounters	Hypermarkets >2500m2	Large Supermarkets 1000-2500m2	Small Supermarkets 400-1000m2	Trad./ Superettes <400m2	Convenience	Liquor Stores	E-Drive
UK	1	Х	1	✓	✓	✓	NA	√	NA
FRANCE	NA	✓	✓	✓	✓	NA	NA	NA	✓
GERMANY	1	✓	✓	✓	✓	✓	NA	NA	NA
ITALY	1	✓	✓	✓	✓	1	NA	NA	NA
SPAIN	1	✓	✓	✓	✓	✓	NA	NA	NA
BELGIUM	✓	✓	✓	1	✓	1	NA	NA	NA
NETHERLANDS	✓	✓	✓	✓	✓	✓	NA	✓	NA
AUSTRIA	X	✓	✓	1	✓	1	NA	NA	NA
PORTUGAL	✓	✓	✓	✓	✓	1	NA	NA	NA
NORWAY	NA	NA	✓	✓	✓	1	✓	NA	NA
Switzerland	NA	NA	✓	✓	✓	✓	NA	NA	NA